



# 5-YEAR CAPITAL IMPROVEMENT PLAN

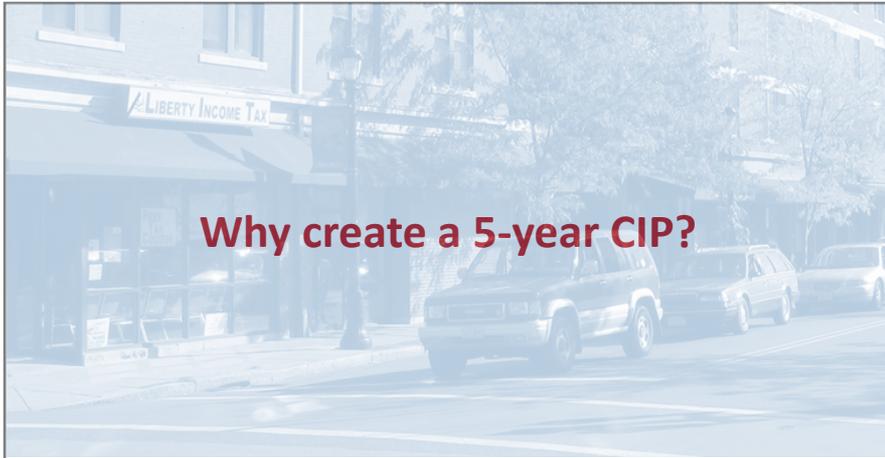
Fiscal Years 2022 - 2026

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CIP  
2022-2026

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## Why create a 5-year CIP?



## Type of projects are included in the CIP

The Capital Improvement Program (CIP) is a multi-year planning tool used by the Town to identify capital needs that eventually become capital projects. The CIP forecasts future needs and financial requirements 5 years in advance. Capital projects are then vetted for funding and timing to maximize returns to the public. This is a comprehensive look at our needs, financing methods, costs, revenues, and linkage to identified goals in Town.

The Capital Budget represents the first year of the 5-year Capital Improvement Program. The Capital Budget is comprised of the projects to be started in the coming fiscal year. Some projects may span several budget years.

The Capital Budget is incorporated into the Town's Annual Budget and appropriates funds for projects that the Town Manager nominates, and the Town Council approves the funding allocation.

- Building envelop repairs
- Roofs
  - HVAC Systems
  - Heating Systems
  - Window Replacement
  - LED Lighting Conversion

Bridge repairs, replacements

Sidewalk Installation

Safety & Security

Energy Management Systems

Communications Equipment

Development & Usage Studies

Personal Protective Equipment

Vehicles

- Police Cruisers
- Front-end Loader
- Backhoe
- Leaf Vacuums
- Fire Apparatus

Road repairs, paving projects

Dam Repairs and Improvements

Park improvements

Recreation Equipment

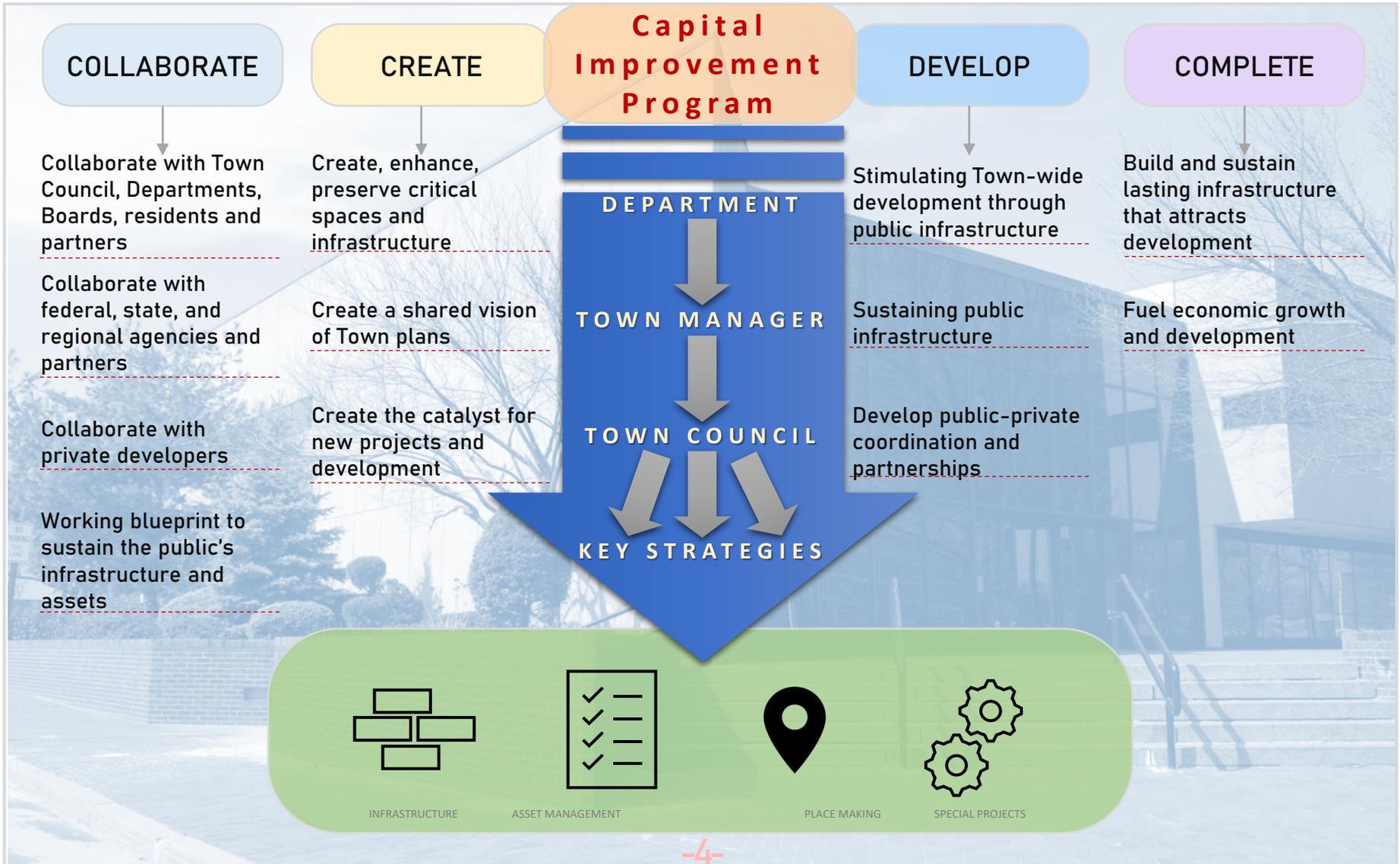
New Facilities

IT Equipment Upgrades/Services

Software Upgrades/Purchases

# HOW WE BUILT THE CIP

**CIP**  
2022-2026



# CURRENT PROJECTS RECAP

CIP  
2022-2026

NORTH ATTLEBORO CONTINUES TO MAKE SIGNIFICANT CAPITAL INVESTMENTS INTO OUR INFRASTRUCTURE

**\$14.8 MILLION**

Total of All Capital Projects Underway

**30**

Major Projects

## INFRASTRUCTURE

**\$2,300,000**

Chestnut Street Bridge

**\$1,300,000**

Community School Roof

**\$1,000,000**

Infiltration & Inflow

**\$867,000**

Paving Projects

**\$4,766,000**

Water Main Replacement

**\$425,000**

Plainville Well #4

## ASSET MANAGEMENT

**\$205,000**

Police Cruisers

**\$40,000**

DPW Hybrid Vehicle

**\$1,100,000**

PD-FD Radio Equipment

**\$10,000**

Highway Compressor

**\$25,000**

Channel Grinder Design

## PLACE MAKING

**\$150,000**

Downtown Revitalization

**\$40,000**

Master Plan

## SPECIAL PROJECTS

**\$500,000**

Ten Mile River

Improvements

**\$250,000**

Lead Service Removal

**\$90,000**

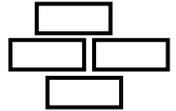
SCADA Upgrades



1

## INFRASTRUCTURE

Create, improve, and maintain public infrastructure that enhances our municipal services and capabilities



2

## ASSET MANAGEMENT

Critical equipment and services that supports, sustains, and enhances our municipal services



3

## SPECIAL PROJECTS

Investing in projects that respond to emerging revitalization opportunities that include public amenities, historic preservation, and support for local art and culture



4

## PLACE MAKING

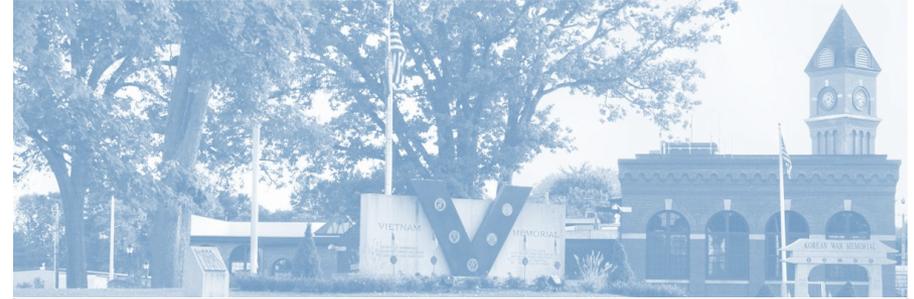
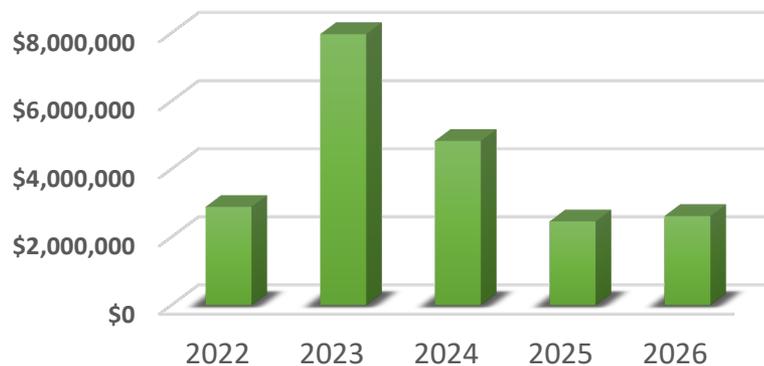
Developing public spaces and energized environments where a blend of cultures and uses creates a sense of place



## PROJECTS INCLUDED IN THIS CATEGORY

- Road Paving
- Dam Maintenance
- Water Mains
- Building Envelope
- Bridges
- Sidewalk Construction

## INVESTMENT PER FISCAL YEAR



## WHY INVEST IN THESE PROJECTS?

The Town's focus on infrastructure is a means to sustain critical public systems such as roads, facilities, and sewers. These efforts provide invaluable services to the community and attract more investment. Investments in infrastructure stimulate property values and generate the interest of developers.

North Attleborough promotes sustainability through environmentally friendly infrastructure through development initiatives, such as EV charging stations. LED conversion, and green stormwater infrastructure.

## TOWN GOAL LINKAGE

- Develop and Sustain Economic Development
- Thriving Community
- A Safe, Open, Inclusive, Resilient Community
- Good Governance



# ASSET MANAGEMENT

Critical equipment and services that supports, sustains, and enhances our municipal services

CIP  
2022-2026

## PROJECTS INCLUDED IN THIS CATEGORY

- Vehicles
- Handheld Radios
- Bullet Proof Vests
- Sets, Kits, Outfits
- Plows and Sanders
- Body Worn Cameras



## WHY INVEST IN THESE PROJECTS?

This is the way that the Town tracks all of its facilities, vehicles, and equipment. Ensuring that our assets are maintained, serviced, inventoried all ensure these items function as intended, cost-effectively, while providing the necessary service and support to our community.

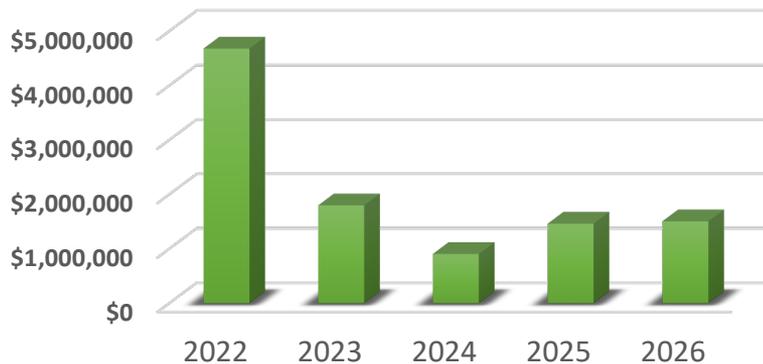
Asset management ensures that our assets are being used correctly, where they are located, generating the maximum value at final disposition, and, most importantly, maximizing and maximizing the asset's value when the items are disposed of.

Another way that North Attleborough promotes sustainability is through green initiatives procurements. The Town is in the process of converting a portion of its fleet to hybrid and electric vehicles.

## TOWN GOAL LINKAGE

- Good Governance
- A Safe, Open, Inclusive, Resilient Community
- Develop and Sustain Economic Development

## INVESTMENT PER FISCAL YEAR





# SPECIAL PROJECTS

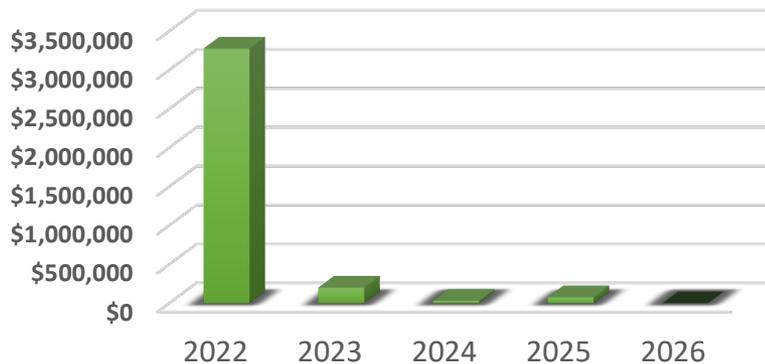
Investing in projects that respond to emerging revitalization opportunities

CIP  
2022-2026

## PROJECTS INCLUDED IN THIS CATEGORY

- Lead Service Removal
- SCADA Upgrades
- River Improvements
- Property Procurement
- Software
- Fire Alarm Wire

## INVESTMENT PER FISCAL YEAR



## WHY INVEST IN THESE PROJECTS?

Special projects are essential to vibrant Town and downtown that specifically promotes quality of life. These projects look to create and enhance the environment throughout Town. Special projects support Parks and Recreation, Historical Commission, and the Cultural Council efforts to preserve heritage, support local artists, and maintain field maintenance and management.

Special projects look to commission studies on various development topics such as, river dredging, parking initiatives, software, and farmer's market development.

## TOWN GOAL LINKAGE

- Thriving Community
- Develop and Sustain Economic Development
- A Safe, Open, Inclusive, Resilient Community



# PLACE MAKING

Developing public spaces and energized environments where a blend of cultures and uses creates a sense of place

CIP  
2022-2026

## PROJECTS INCLUDED IN THIS CATEGORY

- Improving Downtown
- Park Upgrades
- Bleachers
- Field Improvements
- Walking, Hiking, Biking
- Public Art



## WHY INVEST IN THESE PROJECTS?

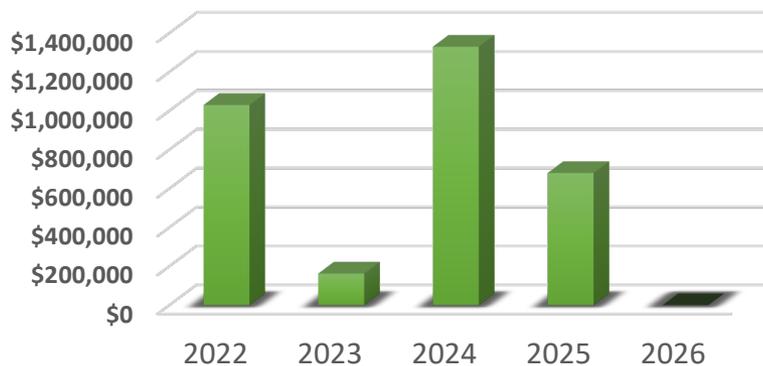
Creating places and spaces in Town that people love is part of our objective to Make North Attleborough a desirable place. Creating attractive places with new sidewalks, benches, permeable pavers, decorative lighting, and environmentally friendly trees and plantings. The development of places that make people want to stay and spend time is a sound economic investment.

Creating a vibrant, energetic downtown area in North Attleborough will have a multiplier effect on the rest of the Town.

## TOWN GOAL LINKAGE

- Thriving Community
- Develop and Sustain Economic Development
- A Safe, Open, Inclusive, Resilient Community

## INVESTMENT PER FISCAL YEAR



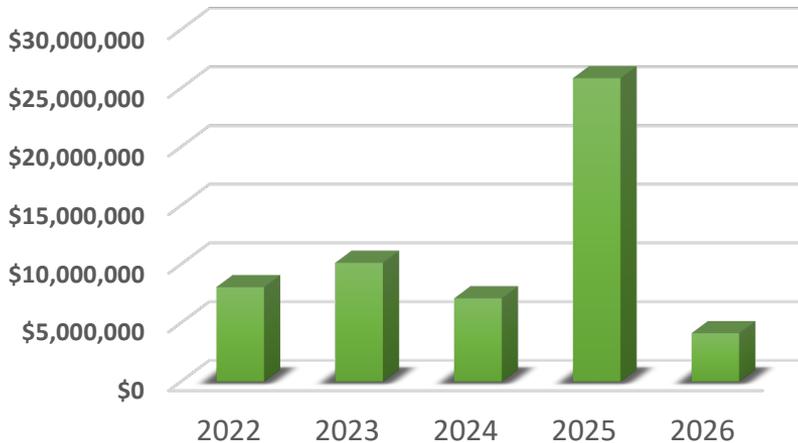
# 5-YEAR INVESTMENT SUMMARY

**CIP**  
2022-2026

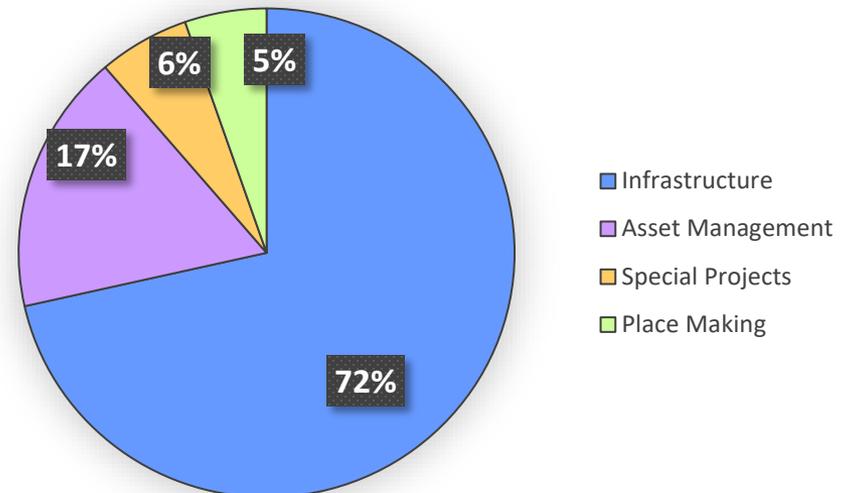
5 Year Investment Summary		2022	2023	2024	2025	2026
	Infrastructure	\$2,890,000	\$7,968,000	\$4,830,000	\$24,645,000	\$2,620,000
	Asset Management	\$4,679,000	\$1,798,000	\$905,000	\$1,461,000	\$1,505,000
	Special Projects	\$3,275,000	\$200,000	\$30,000	\$75,000	\$0
	Place Making	\$1,030,000	\$162,500	\$1,330,000	\$680,000	\$0
	<b>Annual Total</b>	<b>\$11,874,000</b>	<b>\$10,128,500</b>	<b>\$7,095,000</b>	<b>\$26,861,000</b>	<b>\$4,125,000</b>

**PROPOSED 5-YEAR TOTAL FORECAST INVESTMENT = \$60,083,500**

5-YEAR FORECAST INVESTMENT PER FISCAL YEAR



5-YEAR INVESTMENT FORECAST PER FISCAL YEAR



# CIP FUNDING STRATEGIES

CIP  
2022-2026

## FREE CASH

### FREE CASH CONSIDERATIONS

- Requires Town Council Approval
- Projects are usually 1 x Procurements
- Shovel Ready Projects
- Recurring Equipment Purchases
- Plans, Services, Studies
- Linked to Town/Department Goals

## BORROWING

### BORROWING CONSIDERATIONS

- Requires CIP Approval
- Available Debt Service / Debt Capacity
- Large Multi-Year Procurements
- Long Duration Projects
- Long Lead Time Projects
- Projects Requiring Design for Cost Estimates
- Payments Begin 12 months after Borrowing
- Linked to Town/Department Goals

Free Cash Certification  
Next FY CIP Build Start

Town Budget Approved  
CIP Approved

Annual Borrowing 1  
Determines Debt Service Payment

Free Cash Certification  
Next FY CIP Build Start

Payment Starts Borrowing 1  
Annual Borrowing 2

OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP OCT NOV DEC JAN FEB MAR APR MAY JUN

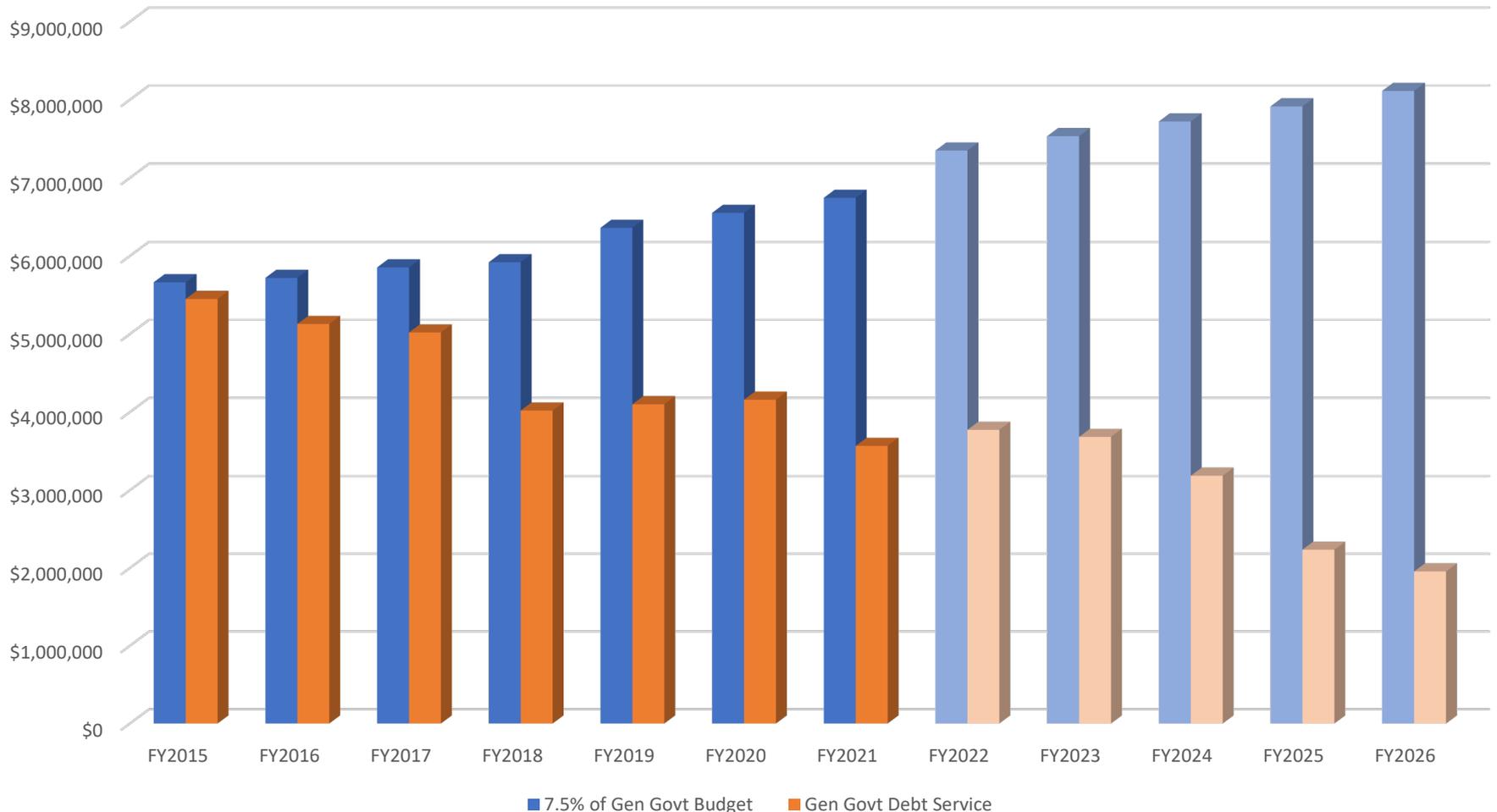
Free Cash Available for CIP

Free Cash Available for CIP

# DEBT CAPACITY AND DEBT SERVICE

CIP  
2022-2026

### North Attleborough General Govt. Debt Service



# PREVIOUSLY AUTHORIZED SUMMARY

**CIP**  
2022-2026

DEPT	TITLE	FY22	TOTAL	FUNDING	CATEGORY
Town Manger	Town Wide Radio System	\$1,100,000	\$1,100,000	Bonding	Asset Mgmt
Town Manager	Ceiling Tile Replacement	\$150,000	\$150,000	Bonding	Infrastructure
Town Manager	Lighting Replacement	\$110,000	\$110,000	Bonding	Infrastructure
Various	Safety & Security FY2017	\$250,000	\$250,000	Bonding	Special Projects
Various	Safety & Security FY2020	\$250,000	\$250,000	Bonding	Special Projects
Library	Window Replacement-Envelope Repairs Design	\$200,000	\$200,000	On-Hand	Infrastructure
School	Community School Roof Replacement, Envelope Repair	\$1,300,00	\$1,300,000	Bonding	Infrastructure
School	High School Track	\$800,000	\$800,000	Bonding	Place Making
DPW Highway	Roads Bridges, Sidewalks	\$500,000	\$500,000	Bonding	Infrastructure
DPW Highway	Parking Lot Paving	\$200,000	\$200,000	Bonding	Infrastructure
DPW Highway	Six-Wheel Dump Truck	\$208,604	\$208,604	Bonding	Infrastructure
DPW Highway	Chestnut Street Bridge	\$500,000	\$500,000	Bonding	Infrastructure
DPW Highway	East Street Streetscape Design*	\$0	\$0	-	-
DPW Water	Water Main Replacement	\$800,000	\$800,000	Bonding	Infrastructure
DPW Water	Well Replacement	\$425,000	\$425,000	Bonding	Infrastructure
DPW Water	Water Main Replacement	\$750,000	\$750,000	Bonding	Infrastructure
DPW Sewer	Inflow & Infiltration FY2020	\$1,000,000	\$1,000,000	Bonding	Infrastructure
DPW Sewer	Inflow & Infiltration FY2021	\$1,000,000	\$1,000,000	Bonding	Infrastructure
<b>TOTAL</b>			<b>\$9,543,604</b>		

\* Request withdrawal authorization, no longer needed

# TOWN WIDE RADIO SYSTEM

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	Fire/Police	NA	Borrowing APR21
<b>Description-Scope:</b> Replacement of NAFD/NAPD portables, repeaters, and critical infrastructure. Project includes the design and construction of a replacement tower located in WW1 Park.				
<b>Justification:</b> Current Motorola radios are the end of their service life and no longer supported by Motorola for repairs or replacement.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$0	-	-	-	-
Borrowing	\$600,000	\$500,000	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$600,000</b>	<b>\$1,100,00</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Impact Comments:</b> Existing radios to be traded-in to Motorola. Some radios to be retained and issued to DPW for internal use. Tower maint \$\$ TBD, Revenue \$\$ TBD FY23			



Project Number: FY22-001-AM

# TOWN HALL CEILING TILES

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Building Envelope	Town Manager	NA	Borrowing APR21
Description-Scope: Replacement of ceiling tile system in Town Hall. Replacement includes installation of standard 2 x 2 tile system. This project is paired with the LED Lighting Replacement project in Town Hall to enhance energy efficiency.				
Justification: Many ceiling tiles are water damaged and current lighting system based on 2.5 x 2.5 non-standard system.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$150,000	-	-	-	-
Grants/Donation	\$ 0	-	-	-	-
<b>Total</b>	<b>\$150,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: Replacement will enhance energy efficiency of the building and decrease utility costs.			



Project Number: FY22-001-IN

# TOWN HALL LIGHTING REPLACEMENT

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Building Envelope	Town Manager	NA	Borrowing APR21
Description-Scope: Replace the lighting in Town Hall with 2 x 2 LED lighting. This project runs in conjunction with the ceiling tile replacement project.				
Justification: As many of the ceiling tiles will be changed, LED lighting will be installed providing energy efficiency.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$ 0	-	-	-	-
Borrowing	\$110,000	-	-	-	-
Grants/Donation	\$ 0	-	-	-	-
<b>Total</b>	<b>\$110,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: Replacement will enhance energy efficiency of the building and decrease utility costs.			



Project Number: FY22-002-IN

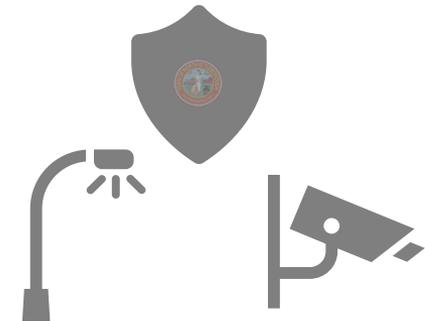
# SAFETY & SECURITY

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Special Projects	Equipment/Software	Various	NA	Borrowing APR21
Description-Scope:		Project scope reserved for discussion during executive session.		
Justification:		Enhances the overall security protection of Town systems, facilities, property, and personnel.		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$250,000	-	-	-	-
Grants/Donation	-	-	-	-	-
Total	-	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	\$ TBD	Various	\$ TBD
Total	-	-	-
Impact Comments:	Maintenance plan to be developed once items are procured and recurring costs associated with security enhancements are known		



Project Number: FY22-001-SP

# LIBRARY WINDOW REPLACEMENT

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Facility Envelope	Library	NA	Borrowing APR20
Description-Scope: Replacement Library windows. Savings incurred through energy efficiency. Initial design work has identified additional work needed on the building envelope. Historical building.				
Justification: Provides an essential community service.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$0	-	-	-	-
Borrowing	\$200,00	\$ TBD	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$200,000</b>	<b>\$ TBD</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: Sufficient funding on-hand to conduct design work. Need to determine cost estimate for repairs.			



Project Number: FY22-003-IN

# COMMUNITY SCHOOL ROOF

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Facility Envelope	Schools	NA	Borrowing APR21
<b>Description-Scope:</b> Replacement of existing EPMD roof that is beyond current service life. Correct damaged to the parapet wall and drainage system.				
<b>Justification:</b> Roof is at the end of its useful service life and showing signs of failure in some areas.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$0	-	-	-	-
Borrowing	\$1,300,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$1,300,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	\$ TBD	Schools	\$ TBD
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Impact Comments:</b> Preventive maintenance plan needs to be developed to address roof drain issues. Roof warranty is expected to be 20 to 25 years once installed.			



Project Number: FY22-004-IN

# HIGH SCHOOL TRACK

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Place Making	Facilities	Schools	NA	Borrowing APR21
Description-Scope: Replacement of the NAHS track. Design work donated by local resident. Project to be combined with NAHS Bleacher project if approved.				
Justification: Current track is at the end of its service life and the materials are separating in places.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$ 0	-	-	-	-
Borrowing	\$800,000	-	-	-	-
Grants/Donation	\$ 0	-	-	-	-
<b>Total</b>	<b>\$800,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	\$ TBD	Schools	\$ TBD
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: No impact as current maintenance funding is adequate to sustain any new equipment purchase.			



Project Number: FY22-001-PM

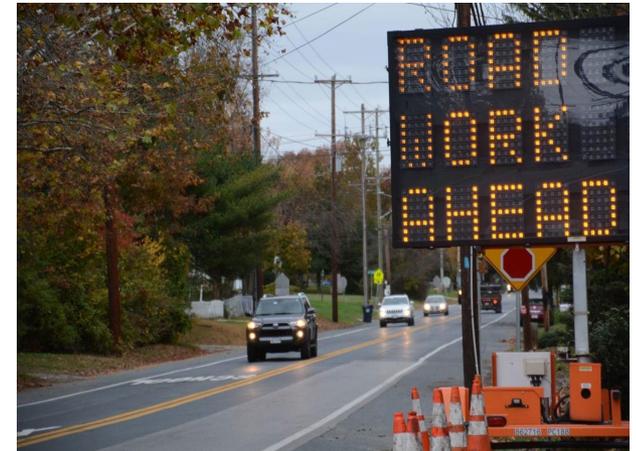
# ROADS, BRIDGES, SIDEWALKS

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Various	DPW	NA	Borrowing APR21
Description-Scope:	Paving project that maintains designated critical infrastructure. DPW nominates and selects projects based on several factors. Work is performed on an annual basis.			
Justification:	Current projects require replacement or repair or would be in jeopardy of total reclamation/replacement.			

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$ 0	-	-	-	-
Borrowing	\$500,000	-	-	-	-
Grants/Donation	\$ 0	-	-	-	-
Total	\$500,000	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
Total	-	-	-
Impact Comments:	No impacts to annual operating costs.		



Project Number: FY22-005-IN

# PARKING LOT ASPHALT

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Paving	DPW	NA	Borrowing APR21
Description-Scope:	Paving project that maintains designated Town parking lots. DPW nominates and selects parking lots on an annual basis.			
Justification:	Current paving requires mill and pave or otherwise would be in jeopardy of total reclamation.			

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$ 0	-	-	-	-
Borrowing	\$200,00	-	-	-	-
Grants/Donation	\$ 0	-	-	-	-
Total	\$200,000	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
Total	-	-	-
Impact Comments:	Smith Street Parking Lot, requires full reclamation. Expected service life of parking lot paving is 20 years.		



Project Number: FY22-006-IN

# SIX WHEEL DUMP w/PLOW

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	DPW	NA	Borrowing APR21
Description-Scope: Vehicle replacement of a 6-wheel dump truck for the Highway Division of DPW.				
Justification: Current vehicle is beyond useful service life.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$208,604	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$208,604</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: All operating costs are built into current operating budgets. This is replacement of an existing fleet vehicle.			



Project Number: FY22-002-AM

# CHESTNUT STREET BRIDGE

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE	
Infrastructure	R-B-S	DPW	NA	Borrowing APR21	
Description-Scope:		Replacement of the Chestnut Street bridge.			
Justification:		Sustaining critical infrastructure is vital to the community and has a direction relationship to econ development.			

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$500,000	-	-	-	-
Grants/Donation	-	-	-	-	-
<b>Total</b>	<b>\$500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: No impact on operational budget.			



Project Number: FY22-007-IN

# WATER MAIN REPLACEMENT FY20

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE	
Infrastructure	Equipment	DPW	NA	Borrowing APR21	
Description-Scope:		Programmed replacement of water main.			
Justification:		Current equipment is beyond useful service life.			

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$800,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$800,000</b>	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	-	-	-
Impact Comments: No additional impact to operational budget.			



Project Number: FY22-008-IN

# WELL REPLACEMENT - ATM

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Equipment	DPW	NA	Borrowing APR21
Description-Scope: Vehicle replacement of a 6-wheel dump truck for the Highway Division of DPW.				
Justification: Current vehicle is beyond useful service life.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$425,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$425,000</b>	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	-	-	-
Impact Comments: No additional			



Project Number: FY22-009-IN

# WATER MAIN REPLACEMENT FY21

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE	
Infrastructure	Equipment	DPW	NA	Borrowing APR21	
Description-Scope:		Programmed replacement of water main.			
Justification:		Current equipment is beyond useful service life.			

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$750,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$750,000</b>	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	-	-	-
Impact Comments: No additional impact to operational budget.			



Project Number: FY22-010-IN

# I & I PROGRAM FY2020

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	DPW	NA	Borrowing APR21
Description-Scope:		Programmed replacement of I & I systems.		
Justification:		Current system is beyond useful service life.		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$1,000,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$1,000,000</b>	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	-	-	-
Impact Comments: No additional impacts to operational budget.			



Project Number: FY22-003-AM

# I & I PROGRAM FY2021

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	DPW	NA	Borrowing APR21
Description-Scope:		Programmed replacement of I & I systems.		
Justification:		Current system is beyond useful service life.		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$1,000,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$1,000,000</b>	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	-	-	-
Impact Comments: No additional impacts to operational budget.			



Project Number: FY22-004-AM

# CAPITAL BUDGET PROPOSAL FY2022 (1 of 2)

**CIP**  
2022-2026

DEPT	TITLE	PRIORITY	FY22	TOTAL	FUNDING	CATEGORY
Animal Control	Architectural Services	1	\$10,000	TBD	FY21 Free Cash	Infrastructure
Town Manager	Town Hall Pool Vehicles x 2	1	\$30,000 ea	\$60,000	FY21 Free Cash	Asset Mgmt
Conservation	Falls Pond Dam Repairs	1	\$95,000	\$95,000	FY21 Free Cash	Infrastructure
DPW Admin	Fuel System Upgrade	1	\$120,000	\$120,000	FY21 Free Cash	Asset Mgmt
DPW Admin	Purchase 268 Smith Street	2	\$400,000	\$400,000	Bonding	Infrastructure
DPW Admin	Dude Solutions Work Order System	3	\$225,000	\$225,000	FY21 Free Cash	Special Projects
DPW Admin	Fleet Tracking System	4	\$30,000	\$30,000	FY21 Free Cash	Asset Mgmt
DPW Highway	Front End Load	3	\$315,000	\$315,000	Bonding	Asset Mgmt
DPW Highway	1-Ton Dump Truck w/Plow x2	4	\$80,000 ea	\$160,000	FY21 Free Cash	Asset Mgmt
DPW Highway	6-Wheel Dump Truck w/Plow	5	\$215,000	\$215,000	Bonding	Asset Mgmt
Various	Tracked Skid Steer	6	\$60,000 ea	\$120,000	FY21 Free Cash	Asset Mgmt
DPW Highway	Line Painting Machine	7	\$19,000	\$19,000	FY21 Free Cash	Asset Mgmt
DPW Highway	Tow Behind Leaf Vacuum	8	\$90,000	\$90,000	FY21 Free Cash	Asset Mgmt
NAFD	Ladder Truck 1 Replacement	1	\$1,280,000	\$1,280,000	Bonding	Asset Mgmt
NAFD	Engine 4 Replacement	2	\$795,000	\$795,000	Bonding	Asset Mgmt
NAFD	Fire Alarm Removal	3	\$100,000	\$100,000	FY21 Free Cash	Special Projects
Parks & Rec	Backhoe	3	\$120,000	\$120,000	Bonding	Asset Mgmt
Parks & Rec	WW2 Park Gazebo Repair	12	\$30,000	\$30,000	FY21 Free Cash	Place Making
NAPD	Cruiser Replacement	1	\$270,000	\$270,000	FY21 Free Cash	Asset Mgmt
NAPD	HVAC System RTU Replacement	2	\$100,000	\$100,000	FY21 Free Cash	Infrastructure
NAPD	CAD/RMS System Replacement	3	\$350,000	\$350,000	Bonding	Special Projects
NAPD	Body Worn Cameras	4	\$100,000	\$100,000	FY21 Free Cash	Asset Mgmt
Schools	EMS Head End Actuators	1	\$75,000	\$75,000	Bonding	Infrastructure

# CAPITAL BUDGET PROPOSAL FY2022 (2 of 2)

**CIP**  
2022-2026

DEPT	TITLE	PRIORITY	FY22	TOTAL	FUNDING	CATEGORY
Schools	Energy Management System	2	\$400,000	\$400,000	Bonding	Infrastructure
Schools	HVAC AHU – Middle School	3	\$100,000	\$100,000	Bonding	Infrastructure
Schools	High School Bleachers	5	\$1,000,000	\$1,000,000	Bonding	Place Making
Schools	Bathroom Remodel	7	\$75,000	\$75,000	FY21 Free Cash	Infrastructure
Schools	Food Service Equipment	8	\$50,000	\$50,000	FY21 Free Cash	Asset Mgmt
Schools	Maintenance Vehicle Replacement	9	\$55,000	\$110,000	FY21 Free Cash	Asset Mgmt
Schools	District Generators	10	\$75,000	\$75,000	FY21 Free Cash	Asset Mgmt
IT	Town Wide Telephone System Upgrade	1	\$1,000,000	\$1,000,000	Bonding	Special Projects
IT	Server Upgrade	2	\$150,000	\$150,000	FY21 Free Cash	Asset Mgmt
DPW Water	High Street Water Storage Tank Coating	1	\$265,000	\$265,000	Bonding	Infrastructure
DPW Water	PLC and Radio System Upgrade	2	\$250,000	\$250,000	Bonding	Asset Mgmt
DPW Water	Fluoride Injection Projects	3	\$1,000,000	\$1,000,000	Bonding	Special Projects
DPW Sewer	Sodium Hypochlorite Disinfection Conversion	1	\$600,000	\$600,000	Bonding	Special Projects
DPW Sewer	Grimaldi PS Manhole/Channel Grinder	2	\$350,000	\$350,000	Ret Earnings	Asset Mgmt
DPW Sewer	Headworks Building Upgrades	3	\$300,000	\$300,000	Bonding	Infrastructure
DPW Sewer	Headworks HVAC Construction	4	\$920,000	\$920,000	Bonding	Infrastructure
Solid Waste	Modular Building	1	\$150,000	\$150,000	Ret Earnings	Infrastructure
<b>TOTAL</b>				<b>\$11,874,000</b>		
<b>FREE CASH TOTAL</b>				<b>\$1,989,000</b>		
<b>BONDING TOTAL</b>				<b>\$9,385,000</b>		
<b>RETAINED EARNINGS</b>				<b>\$500,000</b>		

# ANIMAL CONTROL ARCHITECTURAL SITE PLAN

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Facility	Animal Control	1	FY21 Free Cash
Description-Scope: Conduct an architectural assessment and design of the Animal Control dog pen area. This will allow for and enhance animal outside areas.				
Justification: Recent erosion in this area is of concern and warrants further examination.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$10,000	-	-	-	-
Borrowing	\$ 0	\$200,000	-	-	-
Grants/Donation	\$ 0	-	-	-	-
<b>Total</b>	<b>\$10,000</b>	<b>\$200,000</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: Investigation of the Animal Control site for possible structural impacts on the dog kennels due to erosion around the building.			



# TOWN HALL VEHICLE (POOL)

CIP  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	Town Manager	1	FY21 Free Cash
Description-Scope:	Procure 2x Hybrid AWD vehicle as part of a standardize fleet. Multiple departments would have access to this vehicle for their use.			
Justification:	Current vehicle is at end of service life. Provides near all-weather capability as part of a vehicle pool.			

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$60,000	-	-	-	-
Borrowing	\$0	-	-	-	-
Grants/Donation	\$0	-	-	-	-
Total	\$60,000	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	\$1,800	Various	\$1,800
Total	\$1,800	-	\$1,800
Impact Comments:	Procure 2 x Current vehicles would be auctioned or traded. Warranty x3 years. Combined MPG 41 @ \$2.50 per gallon = Annual savings \$2,250 per vehicle		



# FALLS POND DAM REPAIRS

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Repair	Conservation	1	FY21 Free Cash
Description-Scope: Perform recommended repairs of the dam to include removal of overgrown vegetation, concrete repairs, downstream wall protection, and support beam repair.				
Justification: Repairs recommended by the Phase I Inspection Report by the Pare Corp. dated 26JUN2019.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$95,000	-	\$25,000	-	\$25,000
Borrowing	\$0	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$95,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: Extends service life of the dam and mitigates any potential hazard based on a 750-year hazard scenario.			



# FUEL SYSTEM UPGRADE

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	DPW Admin	1	FY21 Free Cash
Description-Scope:	Upgraded fuel management system and fuel dispensers. Upgrades include fob gas keys and/or vehicles mounted modules that automatically recognize the vehicle when adjacent to the pump. We currently require 224 keys.			
Justification:	Current dispensers are 15-years old and current fuel management system (GASBOY) is obsolete.			

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$120,000	-	-	-	-
Borrowing	\$0	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$120,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	\$120	Various	\$120
<b>Total</b>	<b>\$120</b>	<b>-</b>	<b>\$120</b>
Impact Comments:	Upgraded reduces the opportunity for misappropriation/theft. Vehicle system reduces recurring cost of replacement keys. Will require training (internal).		



# PROPERTY PURCHASE (268 Smith St)

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Property	DPW Admin	2	Borrowing APR22
Description-Scope:		Purchase property that is straddled by DPW properties.		
Justification:		Expands current services capabilities for DPW		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	\$ TBD	\$ TBD	-	-
Borrowing	\$400,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$400,000</b>	<b>\$ TBD</b>	<b>\$ TBD</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	\$ TBD	DPW	\$ TBD
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: Final site design will determine future operational impacts.			

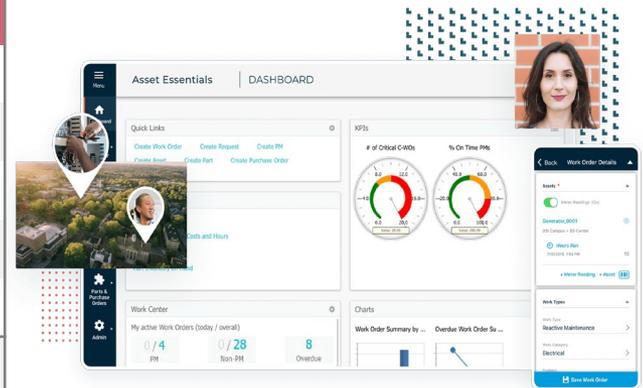


# ASSET MANAGEMENT-WORK ORDER SYSTEM

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Special Projects	Software	DPW Admin	3	FY21 Free Cash
Description-Scope:	Create an asset management, work order system that tracks services, scheduled maintenance, inventory tracking, job requests, and facilities management. Must include an onsite initial assessment of property, facilities, assets.			
Justification:	Combine with school's current license. Departments are currently working from an excel spreadsheet.			

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$225,000	-	-	-	-
Borrowing	\$0	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$225,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	\$75,000*	Various	\$75,000*
<b>Total</b>	<b>\$75,000*</b>	<b>-</b>	<b>\$75,000*</b>
Impact Comments:	Piggyback off School's current license, establish initial assessment/inventory. *Cost sharing with Schools. Annual cost.		



# FLEET TRACKING SYSTEM

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	DPW Admin	4	FY21 Free Cash
Description-Scope: Track fleet vehicles in near real-time. Captures location, driver behavior, safety information, vehicles maintenance information. Primary use during winter storm response for asset tracking, dispatching, and scheduling.				
Justification: Provides near real-time location of Town vehicles that enhances situational awareness and safety.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$30,000	-	-	-	-
Borrowing	\$0	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$30,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	\$20,000	Various	\$20,000
<b>Total</b>	<b>\$20,000</b>	<b>-</b>	<b>\$20,000</b>
Impact Comments: Operator training required. GPS installation is plug and play through a vehicle's ODB II port under the steering column.			



# FRONT END LOADER w/SNOW THROWER

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Property	DPW Admin	3	Borrowing APR22
Description-Scope:		Procure a front-end loader with loader mounted snow thrower that enables snow removal.		
Justification:		Replacement of 1998 Cat 950 that is beyond useful service life.		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$315,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$315,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	\$ TBD	DPW	\$ TBD
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments:	Immediate impact on snow removal operations. Saves time and money. Estimated savings for snow removal = \$10-\$15,000.		



# 1-TON DUMP TRUCK w/PLOW

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	DPW Highway	4	FY21 Free Cash
Description-Scope:	Replace 2 x 1-ton Dump Trucks that are used daily by DPW Highway. The current condition of these trucks do not warrant use by another department. The disposition recommendation for the current equipment is SALVAGE.			
Justification:	Current vehicles are at the end of their service life.			

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$160,000	-	-	-	-
Borrowing	\$0	-	-	-	-
Grants/Donation	\$0	-	-	-	-
Total	\$160,000	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
Total	-	-	-
Impact Comments:	Cost per vehicle is \$80,000. Estimated salvage value of current vehicles is \$2,500 each.		



# SIX WHEEL DUMP TRUCK w/PLOW

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Property	DPW Highway	5	Borrowing APR22
Description-Scope: Procure new 6-wheel dump trucks with plow for DPW Highway.				
Justification: Current equipment is beyond service life and expensive to repair as this manufacturer no longer makes trucks.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$215,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$215,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: No impacts on operational costs as these funds are currently accounted for in the departments annual operating budget.			



# TRACKED SKID STEER

CIP  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	DPW Hwy & Parks	6 / 4	FY21 Free Cash
Description-Scope:	2 x Tracked skid steer to replace a rubber tire Bobcat. This piece of equipment will provide support during winter storm events to clear sidewalks and on construction sites during the remainder of the year.			
Justification:	Current vehicle is well beyond its current service life.			

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$120,000	-	-	-	-
Borrowing	\$0	-	-	-	-
Grants/Donation	\$0	-	-	-	-
Total	\$120,000	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	\$2,000	DPW & Parks	\$2,000
Total	\$2,000	-	\$2,000
Impact Comments:	Requires 2B Hoisting License to operate. Current maintenance cost are built into DPW and Parks budget.		



# LINE PAINTING MACHINE

CIP  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	DPW Highway	7	FY21 Free Cash
Description-Scope: Replace current piece of equipment. Allows DPW to apply street markings to pavement and other surfaces as needed and required.				
Justification: Current line painting machine is costly to repair and at the end of its service life.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$19,000	-	-	-	-
Borrowing	\$0	-	-	-	-
Grants/Donation	\$0	-	-	-	-
Total	\$19,000	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
Total	-	-	-
Impact Comments: Current piece of equipment will be salvaged.			



# TOW BEHIND LEAF VACUUM

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	DPW Highway	8	FY21 Free Cash
Description-Scope:	Leaf vacuum that keeps the right of way and storm drains clear of debris. Cleanups will be conducted in the spring and fall annually.			
Justification:	Investment in a leaf vacuum requires on 2 personnel to operate vice 4 currently assigned to this task.			

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$90,000	-	-	-	-
Borrowing	\$0	-	-	-	-
Grants/Donation	\$0	-	-	-	-
Total	\$90,000	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	\$ TBD	DPW	\$ TBD
Total	\$ TBD	-	\$ TBD
Impact Comments:	Annual personnel cost savings for 2 x cleanups = \$15,000. Savings equates to 580 man-hours saved. Maintenance costs \$TBD.		



# LADDER TRUCK

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Property	Fire	1	Borrowing APR22
Description-Scope: Procure new NAFD ladder truck.				
Justification: The current ladder truck is beyond its useful service life and costly to repair.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$ 0	-	-	-	-
Borrowing	\$1,280,000	-	-	-	-
Grants/Donation	\$ 0	-	-	-	-
<b>Total</b>	<b>\$1,280,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: No impacts on operational costs as these funds are currently accounted for in the departments annual operating budget.			



# FIRE TRUCK

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE	
Asset Management	Property	NAFD	2	Borrowing APR22	
Description-Scope:		Procure new pumper truck for NAFD.			
Justification:		Replace Engine 1 that is beyond useful service life and requires frequent repair. Current mileage is 103,371.			

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$ 0	-	-	-	-
Borrowing	\$795,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$795,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments:	No impacts on operational costs as these funds are currently accounted for in the departments annual operating budget.		



# REMOVE FIRE ALARM WIRES

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Special Project	Equipment	NAFD	3	FY21 Free Cash
Description-Scope: Removal of the Town installed fire alarm wire at all fire boxes and located at buildings throughout Town. This system was replaced by a radio fire alarm box system in all commercial buildings in Town				
Justification: This is a Town responsibility to remove the wire system, it is Town property.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$100,000	-	-	-	-
Borrowing	\$0	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: No requirements.			



STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Facilities	Parks and Rec	7	Borrowing APR22
Description-Scope:		Replace current backhoe.		
Justification:		The current equipment is beyond useful service life.		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$120,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$120,000</b>	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	-	-	-
Impact Comments: No additional operational budget impacts.			



# WWII PARK GAZEBO

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Placemaking	Facilities	Parks and Rec	7	FY21 Free Cash
Description-Scope: Repair, refurbish, and paint the gazebo in WWII park in front of Town Hall.				
Justification: The gazebo is a focal point in Town and in disrepair. This supports place making and econ development.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$30,000	-	-	-	-
Borrowing	\$0	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$30,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: No recurring requirements on an annual basis. Paint every 3 years @ \$1,500			



# POLICE CRUISER REPLACEMENT

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	NAPD	1	FY21 Free Cash
Description-Scope:		Replacement hybrid police cruisers (x5).		
Justification:		Police cruisers are high-mileage vehicles and replaced every 3 to 4 years.		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$270,000	\$295,000	\$315,000	\$340,000	\$350,000
Borrowing	-	-	-	-	-
Grants/Donation	-	-	-	-	-
<b>Total</b>	<b>\$270,000</b>	<b>\$295,000</b>	<b>\$315,000</b>	<b>\$340,000</b>	<b>\$350,000</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: Police Interceptor Utility hybrid AWD can save 1,276 gallons of fuel per year when compared to current police cruisers. Cost savings = \$15,950			



<https://www.ford.com/police-vehicles/police-interceptor/hybrid-utility/calculator/>

# HVAC SYSTEM RTU REPLACEMENT (POLICE)

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Equipment	Police	2	FY21 Free Cash
Description-Scope: Replacement of the HVAC Roof Top Unit (RTU) at North Attleboro Police Department.				
Justification: The current system is failing and overheats excessively. A garden hose is run to roof to cool the unit.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$100,000	-	-	-	-
Borrowing	\$0	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	\$ TBD	Police	\$ TBD
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: Scheduled and preventive maintenance program to be started with the installation of this unit.			



STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE	
Special Projects	Property	NAPD	2	Borrowing APR22	
Description-Scope:		Procure a computer aided dispatch and records management system to replace the current system.			
Justification:		Upgrade current dispatch system			

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$ 0	-	-	-	-
Borrowing	\$350,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$350,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	TBD	NAPD	TBD
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments:		No impacts on operational costs as these funds are currently accounted for in the departments annual operating budget.	



# POLICE BODY WORN CAMERAS (BWCs)

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	Police	4	FY21 Free Cash
Description-Scope: Purchase BWC system for NAPD officers. Procure a rugged, durable, and reliable system that requires little to no officer interaction for activation, download, and management.				
Justification: Provides stakeholders and the community an added level of legitimacy and transparency.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$100,000	-	-	-	-
Borrowing	\$0	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	\$ TBD	Police	\$ TBD
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: Need to determine recurring expenses, training requirements, impacts on the organization, and other technologies required.			



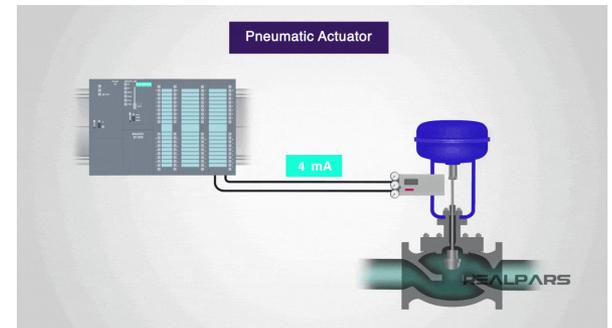
# ACTUATORS

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Facilities	Schools	1	Borrowing APR22
Description-Scope:		Replacement of current system.		
Justification:		Current system is at the end of its useful service life.		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$ 0	-	-	-	-
Borrowing	\$75,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$75,000</b>	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	\$ TBD	DPW	\$ TBD
<b>Total</b>	-	-	-
Impact Comments:	No impacts on operational costs as these funds are currently accounted for in the departments annual operating budget.		



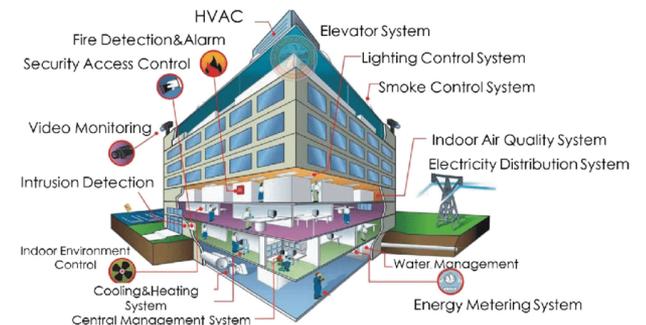
# ENERGY MANAGEMENT SYSTEM

CIP  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Property	Schools	2	Borrowing APR22
Description-Scope:		Replacement of current system.		
Justification:		Current system is at the end of its useful service life.		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$ 0	-	-	-	-
Borrowing	\$400,000	-	-	-	-
Grants/Donation	\$ 0	-	-	-	-
<b>Total</b>	<b>\$400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: No impacts on operational costs as these funds are currently accounted for in the departments annual operating budget.			



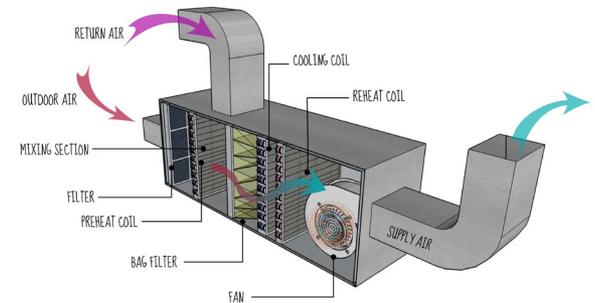
# HVAC AIR HANDLING UNIT – MIDDLE SCHOOL

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Equipment	Schools	3	Borrowing APR22
Description-Scope:		Replacement of current system.		
Justification:		Current system is at the end of its useful service life.		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$ 0	-	-	-	-
Borrowing	\$100,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: No impacts on operational costs as these funds are currently accounted for in the departments annual operating budget.			



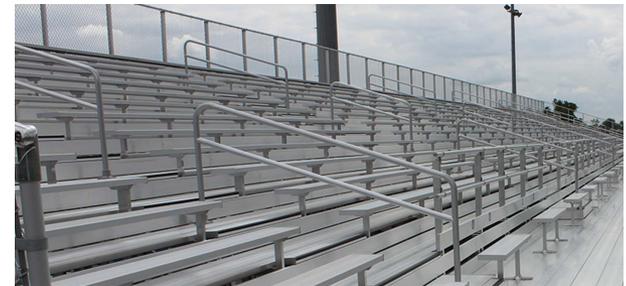
# HIGH SCHOOL BLEACHERS

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Place Making	Equipment	Schools	5	Borrowing APR22
Description-Scope:		Design and build new bleachers for NAHS.		
Justification:		Current bleachers are in disrepair and unusable.		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$ 0	-	-	-	-
Borrowing	\$1,000,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$1,000,000</b>	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	-	-	-
Impact Comments:	No impacts on operational costs as these funds are currently accounted for in the departments annual operating budget.		



# BATHROOM REMODEL (SCHOOLS)

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Facilities	Schools	7	FY21 Free Cash
Description-Scope:		Renovations of existing restrooms focusing on repair and replacement of bathroom partitions.		
Justification:		Providing a functional restrooms is an imperative and supports continued NEASC accreditation.		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$75,000	-	-	-	-
Borrowing	\$ 0	-	-	-	-
Grants/Donation	\$ 0	-	-	-	-
<b>Total</b>	<b>\$75,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: No requirements beyond scheduled maintenance currently funded.			



# FOOD SERVICE (SCHOOLS)

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	Schools	8	FY21 Free Cash
Description-Scope:		Replacement of commercial grade kitchen equipment in the schools.		
Justification:		Current equipment requires frequent repair and is beyond its useful service life.		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$50,000	-	-	-	-
Borrowing	\$0	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments:	No impact as current maintenance funding is adequate to sustain any new equipment purchase.		



# MAINTENANCE VEHICLES (SCHOOLS)

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	Schools	9	FY21 Free Cash
Description-Scope: Replacement of existing maintenance vehicles (x2) that require frequent repair. New vehicles will be hybrid or all electric vehicles.				
Justification: Current vehicles are well beyond their current useful service life.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$110,000	-	-	-	-
Borrowing	\$0	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$110,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	\$ TBD	Schools	\$ TBD
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: Generally, hybrid and electric vehicles save fuel and cost less to maintain.			



# GENERATORS (SCHOOLS)

CIP  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	Schools	10	FY21 Free Cash
Description-Scope:	Replacement of the current backup generators for schools that are used or planned for use as evacuation sites. Schools include Roosevelt Ave, Community, and Amvet Blvd			
Justification:	Current equipment are natural gas generators, underpowered, and at the end of their useful service life.			

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$75,000	\$75,000	\$75,000	-	-
Borrowing	\$ 0	-	-	-	-
Grants/Donation	\$ 0	-	-	-	-
Total	\$75,000	\$75,000	\$75,000	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	\$ TBD	Schools	\$ TBD
Total	-	-	-
Impact Comments:	Specific operating costs to be based on type and size of generator installed.		



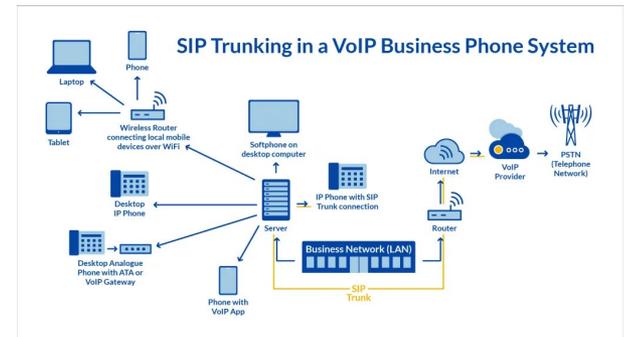
# TOWN-WIDE TELEPHONE SYSTEM

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Special Projects	Equipment	IT	1	Borrowing APR22
Description-Scope:		Replacement of current telephone system.		
Justification:		Current system is fragmented, mixed providers, and limited in capacity and function.		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$1,000,000	-	-	-	-
Grants/Donation	-	-	-	-	-
<b>Total</b>	<b>\$1,000,000</b>	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	\$ TBD	IT	\$ TBD
<b>Total</b>	-	-	-
Impact Comments: No impacts on operational costs as these funds are currently accounted for in the departments annual operating budget.			



# SERVER UPGRADE

CIP  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	IT	2	FY21 Free Cash
Description-Scope:		Replacement of current servers.		
Justification:		Current servers are beyond their useful life and performance is degraded and limited.		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	\$150,000	-	-	-	-
Borrowing	\$0	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$150,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments:		No impacts on operational costs as these funds are currently accounted for in the departments annual operating budget.	



# HIGH STREET WATER STORAGE TANK COATING

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Maintenance	DPW Water	1	Borrowing APR22
Description-Scope:		Maintenance of current asset.		
Justification:		Water storage tank needs painting in order to preserve the asset. The tank was painted 15 years ago.		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$265,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$265,000</b>	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	-	-	-
Impact Comments: No impacts on operational costs.			



# PLC & RADIO SYSTEM UPGRADE

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	DPW Water	2	Borrowing APR22
Description-Scope:		Replacement of the existing Programmable Logic Controllers at the Whiting's Treatment Facility.		
Justification:		Current appliances are no longer supported by the manufacturer and the PLC is a critical component of the system.		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$250,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$250,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: No impacts on operational costs.			



# FLOURIDE INJECTION PROJECT

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Special Projects	Equipment	DPW Water	3	Borrowing APR22
Description-Scope:	Design PFAS treatment at the Adamsdale Well and Kelley Treatment. Design of a system with fluoridation at the Hillman, Adamsdale, McKeon Treatment facility and upgrade current fluoride air handling system.			
Justification:	Compliance with Commonwealth PFAS MCL of 20 parts per trillion. 2 wells exceed this limit.			

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$1,000,000	-	-	-	-
Grants/Donation	\$TBD	-	-	-	-
Total	\$1,000,000	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	TBD	DPW Water	TBD
Total	-	-	-
Impact Comments:	Operating impacts are TBD.		



# SODIUM HYPOCHLORITE DISINFECTION

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Special Projects	Equipment	DPW Sewer	1	Borrowing APR22
Description-Scope:		Replacement of the current disinfection system.		
Justification:		This system will replace the current gaseous chlorination system. This change will enhance safety and reduce risk.		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$600,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$600,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	TBD	DPW Sewer	TBD
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: Operational budget impacts are TBD.			



# GRIMALDI PS MANHOLE/CHANNEL GRINDER

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Asset Management	Equipment	DPW Sewer	2	Retained Earnings
Description-Scope:		Replacement of current equipment.		
Justification:		Current equipment fails to perform as needed. Requires weekly intervention and is time consuming.		

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Retained Earnings	\$350,000	-	-	-	-
Borrowing	-	-	-	-	-
Grants/Donation	-	-	-	-	-
<b>Total</b>	<b>\$350,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: No impacts on operational costs.			



# HEAD WORKS BUILDING UPGRADES

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Equipment	DPW Sewer	3	Borrowing APR22
Description-Scope: Replace various equipment in the head works building.				
Justification: This building plays a critical role in the Waster Water plant as it screens out large solids, debris, oils, and grease.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$300,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$300,000</b>	-	-	-	-

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	-	-	-
Impact Comments:			



# HEAD WORKS HVAC CONSTRUCTION

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Equipment	DPW Sewer	3	Borrowing APR22
Description-Scope: The is the first phase of a head works building HVAC replacement.				
Justification: Lack of efficient HVAC can cause damage to sensitive equipment and controls nuisance odors.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Free Cash	-	-	-	-	-
Borrowing	\$920,000	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$920,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments:			



# MODULAR BUILDING @ XFER STATION

**CIP**  
2022-2026

STRATEGY	CATEGORY	DEPARTMENT	DEPARTMENT PRIORITY	FUNDING SOURCE
Infrastructure	Facilities	Solid Waste	1	Retained Earnings
Description-Scope: Create office and administrative space for the Solid Waste Department as part of a reorganization initiative. Place a modular building at the transfer station.				
Justification: Consolidate all Solid Waste personnel in one location and expand services that the department offers.				

FUNDING SOURCE	FY2022	FY2023	FY2024	FY2025	FY2026
Retained Earnings	\$150,000	-	-	-	-
Borrowing	\$0	-	-	-	-
Grants/Donation	\$0	-	-	-	-
<b>Total</b>	<b>\$150,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

ANNUAL OPERATING BUDGET IMPACT			
	Fund	Department	Amount
Revenue	-	-	-
Personnel Costs	-	-	-
Operating Costs	TBD	Solid Waste	TBD
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
Impact Comments: 875 sq ft @ \$75 per square foot ~ \$65,600. Remainder of funding for all other associated costs to build on the landfill cap.			



# CAPITAL BUDGET FY22 SUMMARY

CIP  
2022-2026

	<u>Capital Projects</u>	<u>Costs \$\$\$</u>
General Fund	33	\$8,039,000
Water Enterprise Fund	3	\$1,515,000
Sewer Enterprise Fund	4	\$2,170,000
Solid Waste Enterprise Fund	1	\$150,000
<b>Total</b>	<b>41</b>	<b>\$11,874,000</b>

# PROJECT SUMMARY 2023-2026

**CIP**  
2022-2026

DEPT	TITLE	FY23	FY24	FY25	FY26	TOTAL	FUNDING	CATEGORY
Animal Control	Animal Shelter Site Improvements	\$200,000				\$200,000	Bonding	Infrastructure
Conservation	Falls Pond Dam Repairs		\$25,000		\$25,000	\$50,000	Free Cash	Infrastructure
Conservation	Whitings Pond Dam Maintenance	\$50,000		\$25,000		\$75,000	Free Cash	Infrastructure
Conservation	Vehicle Replacement (Hybrid)	\$40,000				\$40,000	Free Cash	Asset Mgmt
Conservation	Graham Barn Improvements		\$60,000			\$60,000	Free Cash	Infrastructure
Conservation	Property/Facility Maintenance			\$75,000		\$75,000	Free Cash	Various
DPW Admin	Office Improvements	\$40,000				\$40,000	Free Cash	Infrastructure
DPW Admin	Filing System Upgrade		\$30,000			\$30,000	Free Cash	Special
DPW Admin	Replace T-1 Communications Line			\$45,000		\$45,000	Free Cash	Asset Mgmt
DPW Highway	Roads, Bridges, Sidewalks	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000	Bonding	Infrastructure
DPW Highway	Parking Lot Asphalt Maintenance	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000	Bonding	Infrastructure
DPW Highway	Ten Mile River Improvements	\$200,000				\$200,000	Bonding	Special
DPW Highway	Cushman Street Bridge	\$1,100,000				\$1,100,000	Bonding	Infrastructure
DPW Highway	Smith Street Interior Improvements	\$85,000				\$85,000	Bonding	Infrastructure
DPW Highway	Skid Steer w/Snowblower & Bucket	\$70,000				\$70,000	Bonding	Asset Mgmt
DPW Highway	1-Ton Pick-up Truck	\$55,000				\$55,000	Free Cash	Asset Mgmt
DPW Highway	Skid Steer w/Snowblower		\$80,000			\$80,000	Bonding	Asset Mgmt
DPW Highway	Pick-up Truck with Plow		\$45,000			\$45,000	Free Cash	Asset Mgmt
DPW Highway	Mendon Road Bridge Design		\$150,000			\$150,000	Free Cash	Asset Mgmt
DPW Highway	6-Wheel Dump Truck w/Plow			\$215,000		\$215,000	Bonding	Asset Mgmt
DPW Highway	Backhoe w/Side Dump & Forks			\$140,000		\$140,000	Bonding	Asset Mgmt
DPW Highway	Mendon Road Bridge Construction			\$1,200,000		\$1,200,000	Bonding	Infrastructure
DPW Highway	Front End Loader				\$275,000	\$275,000	Bonding	Asset Mgmt

# PROJECT SUMMARY 2023-2026

**CIP**  
2022-2026

DEPT	TITLE	FY23	FY24	FY25	FY26	TOTAL	FUNDING	CATEGORY
DPW Highway	6-Wheel Dump Truck w/Plow				\$215,000	\$215,000	Bonding	Asset Mgmt
NAFD	Rescue Truck (4, ?)	\$350,000			\$350,000	\$700,000	Bonding	Asset Mgmt
NAFD	Utility Pick-up Truck	\$65,000				\$65,000	Free Cash	Asset Mgmt
NAFD	Fire HQs Furnace/HVAC	\$60,000				\$60,000	Free Cash	Infrastructure
NAFD	Traffic Signal Replacement		\$200,000			\$200,000	Bonding	Infrastructure
NAFD	Fire SUV		\$70,000			\$70,000	Free Cash	Asset Mgmt
NAFD	Fire Utility Pick-up Truck		\$60,000			\$60,000	Free Cash	Asset Mgmt
NAFD	Cardiac Defibrillators			\$40,000		\$40,000	Free Cash	Asset Mgmt
NAFD	Fire HQ Replacement			\$20,000,000		\$20,000,000	Bonding	Infrastructure
NAFD	Vehicle 2 Replacement			\$60,000		\$60,000	Free Cash	Asset Mgmt
Park & Rec	Playground Equipment Mason Field	\$160,000				\$160,000	Bonding	Asset Mgmt
Park & Rec	Guardrail/Protective Areas WWI Park	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000	Free Cash	Infrastructure
Park & Rec	Fence Repair (Fields & Parks)	\$40,000	\$40,000	\$40,000	\$40,000	\$160,000	Free Cash	Asset Mgmt
Park & Rec	Gazebo Repair (Mason Field)	\$20,000				\$20,000	Free Cash	Place Making
Park & Rec	Big Red Bus	\$100,000				\$100,000	Bonding	Asset Mgmt
Park & Rec	Pick-up Truck (#64 replacement)	\$35,000				\$35,000	Free Cash	Asset Mgmt
Park & Rec	Enclosed Trailer	\$15,000				\$15,000	Free Cash	Asset Mgmt
Park & Rec	Zoo AC Units	\$30,000				\$30,000	Free Cash	Asset Mgmt
Park & Rec	Community Field Lights		\$150,000			\$150,000	Bonding	Place Making
Park & Rec	Mason Field Lights			\$150,000		\$150,000	Bonding	Place Making
Park & Rec	Standing Mower	\$10,000		\$11,000		\$21,000	Free Cash	Asset Mgmt
Park & Rec	Water Spray Park		\$150,000			\$150,000	Bonding	Place Making
Park & Rec	WWI Park Speed Bumps	\$9,000				\$9,000	Free Cash	Infrastructure

# PROJECT SUMMARY 2023-2026

**CIP**  
2022-2026

DEPT	TITLE	FY23	FY24	FY25	FY26	TOTAL	FUNDING	CATEGORY
Park & Rec	Van	\$30,000				\$30,000	Free Cash	Asset Mgmt
Park & Rec	Zoo Building	\$30,000				\$30,000	Free Cash	Place Making
Park & Rec	Mason Field ADA Upgrades	\$50,000				\$50,000	Bonding	Place Making
Park & Rec	Irrigation Wells	\$75,000				\$75,000	Bonding	Infrastructure
Park & Rec	Hess House Boiler Repairs	\$50,000				\$50,000	Bonding	Infrastructure
Park & Rec	Dump Truck	\$60,000				\$60,000	Free Cash	Asset Mgmt
Park & Rec	Zoo Grounds	\$30,000	\$30,000	\$30,000		\$90,000	Free Cash	Place Making
Park & Rec	Zoo Buildings	\$20,000				\$20,000	Free Cash	Infrastructure
Park & Rec	Stonehouse repair	\$30,000				\$30,000	Free Cash	Place Making
Park & Rec	Conveyor Belt	\$2,500				\$2,500	Free Cash	Place Making
Park & Rec	Heating (Main Garage)	\$10,000				\$10,000	Free Cash	Infrastructure
Park & Rec	Leaf Vac	\$20,000				\$20,000	Free Cash	Asset Mgmt
Park & Rec	Town Bike Path Development		\$500,000	\$500,000		\$1,000,000	Bonding	Place Making
Park & Rec	Community Field Bleachers		\$500,000			\$500,000	Bonding	Place Making
Park & Rec	Zoo Truck		\$35,000			\$35,000	Free Cash	Asset Mgmt
Park & Rec	Sander		\$10,000			\$10,000	Free Cash	Asset Mgmt
Park & Rec	Trailer			\$13,000		\$13,000	Free Cash	Asset Mgmt
Park & Rec	Enclosed Trailer			\$15,000		\$15,000	Free Cash	Asset Mgmt
Park & Rec	Admin Vehicle Replacement				\$30,000	\$30,000	Free Cash	Asset Mgmt
Park & rec	Basketball Courts				\$20,000	\$20,000	Free Cash	Asset Mgmt
NAPD	Police Cruiser Replacement	\$295,000	\$315,000	\$340,000	\$350,000	\$1,300,000	Free Cash	Asset Mgmt
NAPD	Carpet Replacement	\$18,500				\$18,500	Free Cash	Asset Mgmt
NAPD	Building Exterior Pointework	\$15,500				\$15,500	Free Cash	Infrastructure

# PROJECT SUMMARY 2023-2026

**CIP**  
2022-2026

DEPT	TITLE	FY23	FY24	FY25	FY26	TOTAL	FUNDING	CATEGORY
NAPD	Bullet Proof Vests			\$42,000		\$42,000	Free Cash	Asset Mgmt
Schools	Energy Management System		\$400,000			\$400,000	Bonding	Infrastructure
Schools	HVAC AHU Replacement		\$100,000			\$100,000	Bonding	Infrastructure
Schools	Bathroom Remodel		\$75,000		\$75,000	\$150,000	Free Cash	Infrastructure
Schools	Food Service Equipment	\$50,000		\$50,000		\$100,000	Free Cash	Asset Mgmt
Schools	Backup Generators	\$75,000	\$75,000		\$75,000	\$225,000	Free Cash	Asset Mgmt
Schools	High School Concession Stand	\$650,000				\$650,000	Bonding	Infrastructure
Schools	District Furniture	\$25,000	\$25,000			\$50,000	Free Cash	Asset Mgmt
Schools	District Lighting Upgrades	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000	Free Cash	Infrastructure
School	District Filing System	\$75,000				\$75,000	Free Cash	Asset Mgmt
Schools	Synchronized Clock System – Martin	\$75,000				\$75,000	Bonding	Asset Mgmt
Schools	Paving Projects	\$50,000	\$50,000			\$100,000	Bonding	Infrastructure
Schools	Roof Replacement (Woodcock)	\$1,300,000				\$1,300,000	Bonding	Infrastructure
Town Manager	Town Hall Restroom Renovation	\$100,000	\$100,000	\$100,000	\$30,000	\$330,000	Bonding	Infrastructure
Library	Roof and Gutter Repair	\$100,000				\$100,000	Bonding	Infrastructure
Library	Window Repairs and Improvements		\$100,000			\$100,000	Bonding	Infrastructure
Library	Masonry Repair			\$100,000		\$100,000	Bonding	Infrastructure
S e w e r   E n t e r p r i s e   F u n d   C a p i t a l   P r o g r a m								
DPW Sewer	Pumping Station Upgrades	\$45,000				\$45,000	Bonding	Infrastructure
DPW Sewer	I & I Removal Program	\$1,000,000	\$300,000	\$300,000	\$300,000	\$1,900,000	Bonding	Infrastructure
DPW Sewer	Renovate WWTF Men's Locker Room	\$43,500				\$43,500	Bonding	Infrastructure
DPW Sewer	Grimaldi Pumping Station Upgrade	\$350,000				\$350,000	Bonding	Infrastructure
DPW Sewer	Collections Tag Along Generator	\$75,000				\$75,000	Bonding	Infrastructure

# PROJECT SUMMARY 2023-2026

**CIP**  
2022-2026

DEPT	TITLE	FY23	FY24	FY25	FY26	TOTAL	FUNDING	CATEGORY
DPW Sewer	Diffusers for Aeration System	\$150,000				\$150,000	Bonding	Infrastructure
DPW Sewer	Vactor Replacement		\$425,000			\$425,000	Bonding	Infrastructure
DWP Sewer	SCADA			\$150,000		\$150,000	Bonding	Asset Mgmt
DPW Sewer	Vehicle and Equipment Replacement			\$250,000	\$75,000	\$325,000	Bonding	Asset Mgmt
DPW Sewer	HW Grit Channel Repair & Up Lvl Flr			\$350,000		\$350,000	Bonding	Infrastructure
DPW Sewer	Truck 24 Replacement			\$50,000		\$50,000	Bonding	Asset Mgmt
DWP Sewer	Control Building Roof Replacement				\$140,000	\$140,000	Bonding	Infrastructure
DWP Sewer	WAS Pumps 1 & 2 Replacement				\$30,000	\$30,000	Bonding	Infrastructure
DPW Sewer	Truck 57 Replacement				\$50,000	\$50,000	Bonding	Asset Mgmt
Water Enterprise Fund Capital Program								
DPW Water	High Street Water Storage Tank Coat	\$200,000				\$200,000	Bonding	Infrastructure
DPW Water	Watermain Replacement	\$790,000	\$1,505,000	\$745,000	\$320,000	\$3,360,000	Bonding	Infrastructure
DPW Water	Meter Reading System Upgrades	\$100,000				\$100,000	Bonding	Infrastructure
DPW Water	McKeon Treatment Facility Roof		\$150,000			\$150,000	Bonding	Infrastructure
DPW Water	WTF Air Stripping Tower Media Repl		\$40,000			\$40,000	Bonding	Infrastructure
DWP Water	Well Replacement Program			\$425,000	\$400,000	\$825,000	Bonding	Infrastructure
DPW Water	McKeon Trtmnt Facility Filter Media			\$100,000		\$100,000	Bonding	Infrastructure
DPW Water	Well Pump Replacement Program				\$25,000	\$25,000	Bonding	Asset Mgmt
Solid Waste Enterprise Fund Capital Program								
Solid Waste	Roll-Off Truck	\$100,000				\$100,000	Bonding	Asset Mgmt
Solid Waste	Scale house Roof Replacement	\$4,500				\$4,500	Bonding	Asset Mgmt
<b>TOTALS</b>		\$10,128,500	\$7,095,000	\$26,861,000	\$4,125,000	\$48,209,500		

CATEGORY	FY22	FY23	FY24	FY25	FY26	5-YEARTOTAL
Asset Management	\$4,679,000	\$1,798,000	\$905,000	\$1,461,000	\$1,505,000	\$10,348,000
Infrastructure	\$2,890,000	\$7,968,000	\$4,830,000	\$24,645,000	\$2,620,000	\$42,953,000
Place Making	\$1,030,000	\$162,500	\$1,330,000	\$680,000	\$0	\$3,202,500
Special Projects	\$3,275,000	\$200,000	\$30,000	\$75,000	\$0	\$3,580,000
Totals	\$11,874,000	\$10,128,500	\$7,095,000	\$26,861,000	\$4,125,000	\$60,083,500

**150 NEW PROJECTS OVER THE NEXT 5 YEARS  
PROPOSED 5-YEAR TOTAL FORECAST INVESTMENT =  
\$60,083,500**